

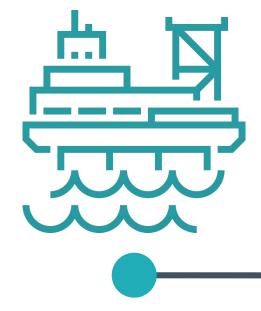
Future Offshore Technology & Innovation Strategy in the North Sea

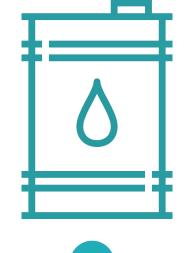


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In context





Production

1999 Peak Production 5 mmboe/day

> 2016 Production: 1.65 mmboe/day

Resources

44bn barrels since 1970 £330 billion in corporation tax

10-20 billion barrels **potential** remaining

Every 1bn barrels produced generates £50bn of value for the economy

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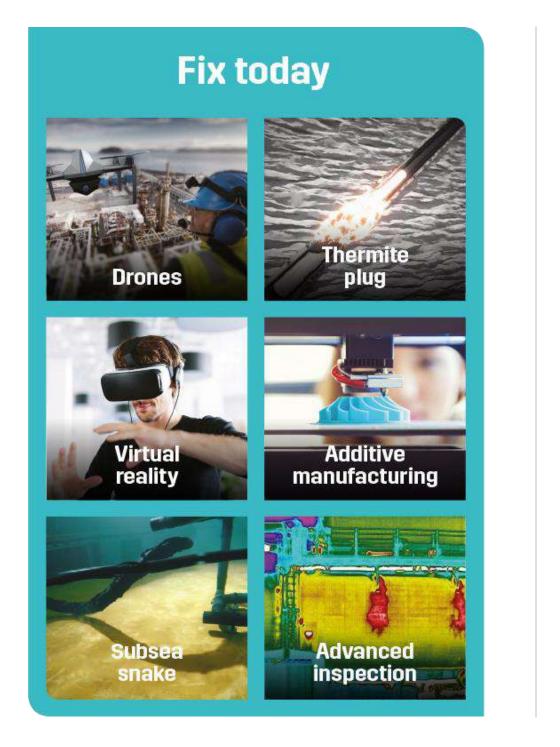
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Jobs

300,000 jobs in UK from oil & gas (~ population of 4th, 5th & 6th Scottish cities combined)

Enabling MER UK





Inspiring, accelerating and funding technology innovation



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Asset Integrity

Eliminating the impact of asset integrity on uptime



Well Construction

Reducing drilling costs by 50%



Small Pools

Developing up to 3.4 billion barrels of oil and gas discoveries



Decommissioning

Driving down the cost of decommissioning



Digital Transformation

Transforming performance and unlocking hidden data

21st Century Oil and Gas

Fix today

Enable MER UK



Technology will transform the oil and gas industry for the future

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Transform tomorrow

Low carbon future



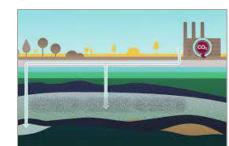
Meeting our needs for energy, materials and climate change

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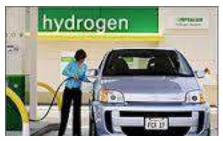
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Low carbon oil and gas

power direct to grid



Essential role for carbon capture and storage



Gas replacing petrol for transportation

IEA World Energy Statistics 2016

Creating value

Unlock the potential of the UK North Sea

Anchor the supply chain in the North East of Scotland

£180m City Region Deal public funding

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Create a culture of innovation that attracts academia and industry

Our Centre

Solution Centres

- Well construction
- Asset integrity
- Small pools
- Decommissioning
- Digital

Technology Accelerator

- Enable innovation
- Support SMEs
- Connect investors
- Co-fund and mentor
- Provide expertise



Become the 'Go To' Technology Centre in the UK and internationally

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Centres of Excellence

- World class R&D
- Partner universities
- Leverage capabilities
- Develop new skills
- Test, simulate, develop

Innovation Hub

- Inspiring environment
- Learn and experience
- Ideas from other sectors
- Tech Talk programme
- Facilitated workshops

Small Pools

Key aspirations:

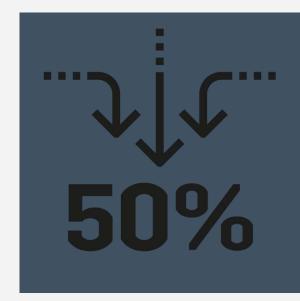
Rapid Tiebacks



Key Work Themes:

- > TieBack of the Future: $\frac{1}{2}$ the COST in $\frac{1}{2}$ the TIME
- > Facility of the Future: Compact / Unmanned / Automated
- > Decarbonising the UKCS
- > Call for Ideas: Plug n Play / Heavy Oil / Reservoir Delineation
- > Cluster Developments

50% Cost Reduction by 2025



50% Under **Development by 2030**



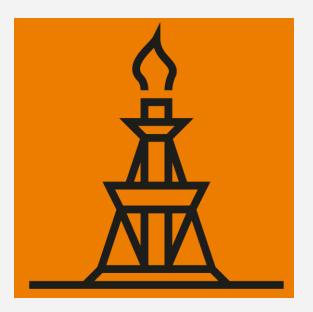
Incremental Technology:

- > Mechanical Hot taps

Unlocking the Small Pool Reserves



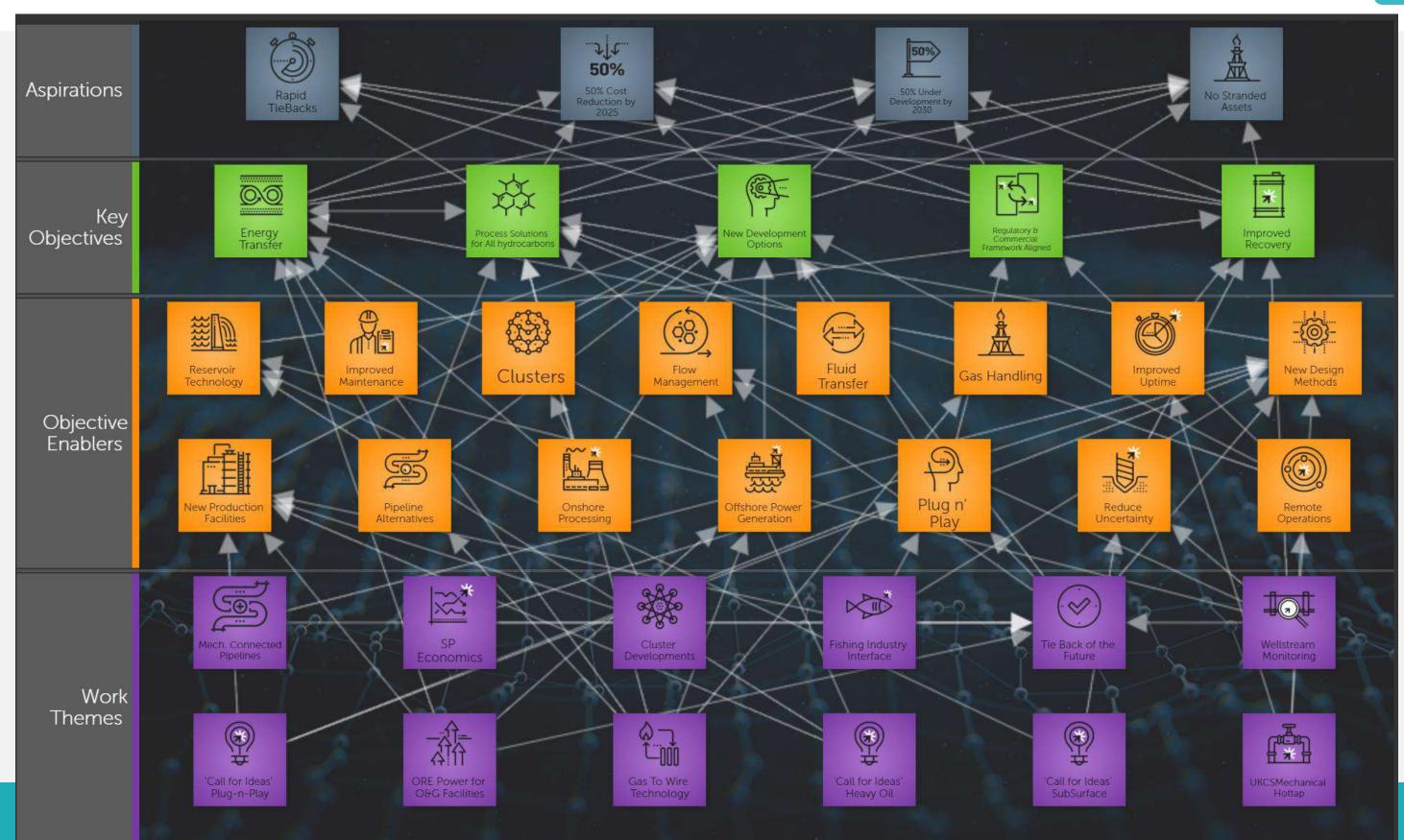
No Stranded Assets



> Subsea Retrofit Flow Meters > Renewable Power Generation



Small Pools Solution Centre



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Project Overview EC-OG – Subsea Power Hub

Technology company



Companies involved





Total funding

£1 million

What is it?

A small scale turbine extracting energy from seabed currents to power remote subsea equipment

Why it's needed?

- Eliminates the need to provide topside power to temporary marginal pool assets
- Eliminates the need for a power umbilical to a platform ullet

How does it work?

- Converts, stores and delivers autonomous electric power
- Harnesses the power of ocean currents

Key milestones

- June Oct 2017 Phase 1A Project Engineering
- Sept Dec 2017 Phase 1B Project Engineering

Perfect alignment with umbilical-less system

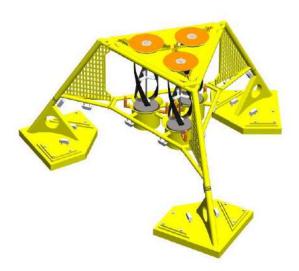
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Benefits

- NE Region based company Scotland focus
- Reduces costs and removes capital expenditure associated with electric cables
- Re-deployable between fields and is road transportable

Design



Subsea Power Hub

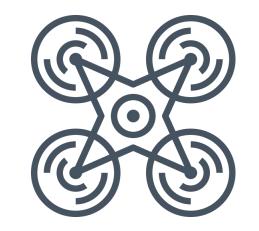


Asset integrity



£4 trillion

Corrosion costs the global economy £4 trillion pa and **£28 billion** pa in the UK



14 projects

Focused on solutions to vessel inspection and corrosion under insulation



With major operators ongoing during 2017 shutdown period

Eliminate the impact of asset integrity on uptime



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8 field trials



Call for Ideas

Use of robotics in vessel inspection attracted 29 submissions

Asset Integrity Focus Areas

Current Activities:

6 field trials approved

- 3 x NII Vessel Inspection
- 1 x CUI Monitoring
- 1 x CUI Detection
- 1 x Coating System



<u>2 projects underway</u>

- inspection of composite repair wraps

- next generation of UAVs



<u>1 field trial underway</u>

- 6 month trial of EMAT technology for corrosion monitoring

3 Calls for Action:

- 1. The use of Robotics for Vessel & Tank Integrity
- 2. Coating and Insulation Systems for the elimination of CUI

3. Conditioning Monitoring of Subsea Infrastructure

Investigate:

The use of Robotics in an Offshore Environment

Digital Worker – Change the way we work

No Vessel Entry by 2026





- Additive Manufacturing as an alternative repair solution

Project Overview Fail Force Actuator Safety Gauntlet

Technology company



Companies involved



Total funding

£XX million

What is it?

Flexible containment device based on Kevlar protection and strapping to encapsulate the actuator and make it safe.

Why it's needed?

- Failure of a spring return pipeline emergency shut down valve
- Estimated cost of replacing all actuators in the UKCS £1.4bn
- Eliminates the risk to personnel and infrastructure of a failure

How does it work?

Prevents the internal spring being catastrophically released via the end or side of the spring housing, resulting in uncontained and uncontrolled releases of energy, presenting a high risk to personnel and equipment.

Key milestones

- November 2017 Detailed Design Complete
- December 2017 Prototype Build Complete
- April 2018 Project Complete

Estimated UKCS cost saving of £329 million

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Benefits

- Estimated UCKS cost saving of £329 million
- Certified by Lloyd's Register
- Maersk Oil UK Ltd technical consultant
- Easily stored, meaning no lead time
- Installation by platform personnel

Design



Fail Force Actuator Safety Gauntlet

Well Construction Solution Centre

Key themes in first three years:



35% Abandonment Cost Reduction

Rigless P&A Alternative barriers

50% Well Construction Cost Reduction

Drilling optimisation Standardisation of equipment

Transform well design

100% Well Reliability for Design Life

Enhancing lifecycle integrity

Transforming well activity to unlock the potential of the North Sea



Solution Centres

ivering Innovatio



Flawless Delivery

Rig automation Augmented decision making

Project Overview Thermite Plug

Technology company



Companies involved



Total funding

£1 million

What is it?

A thermite plug to seal and abandon wells.

Why it's needed

- Barrier placement and verification is a major challenge
- Plug and abandonment needs a new philosophy

How does it work?

.creates a high temperature chemical reaction in the wellbore, leading to a molten metallic plug that melts the adjacent casing strings and on solidification fuses to the rock creating a barrier.

Key milestones

- August 2017 Build collaborative industry group •
- December 2018 Cross industry verification
- October 2017 Field Trial with Centrica
- March 2018 Field Trial with ENI

High potential contributor to reducing P&A costs by 35%

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Benefits

- Collaborative approach
- Large number of operators
- High potential contributor to reducing P&A costs by 35%
- Technique could unlock significant value

Design



Thermite Plug



Project Overview Acoustic Data Transmission

Technology company



Companies involved



Total funding

£1.2 million

What is it?

A system providing high speed wireless acoustic data transmission through a pipe.

Why it's needed

- Increases drilling efficiency
- Provides high quality data to enable better decision making

How does it work?

.Increases target data rates to 300bit/sec, which exceeds performance improvement of 10x, using a downhole tool (non drilling)

Key milestones

- November 2017 Update algorithms & tool and test
- April 2018 Analyse results
- April 2018 Build downhole tool system
- July 2018 Design drilling system
- October 2018 Analyse performance

Exceeds 10x performance improvement rate

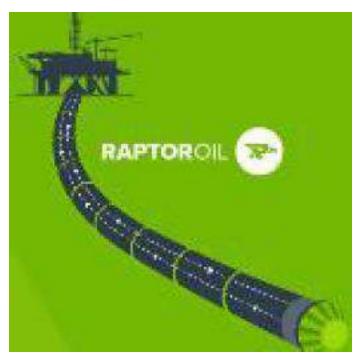
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Benefits

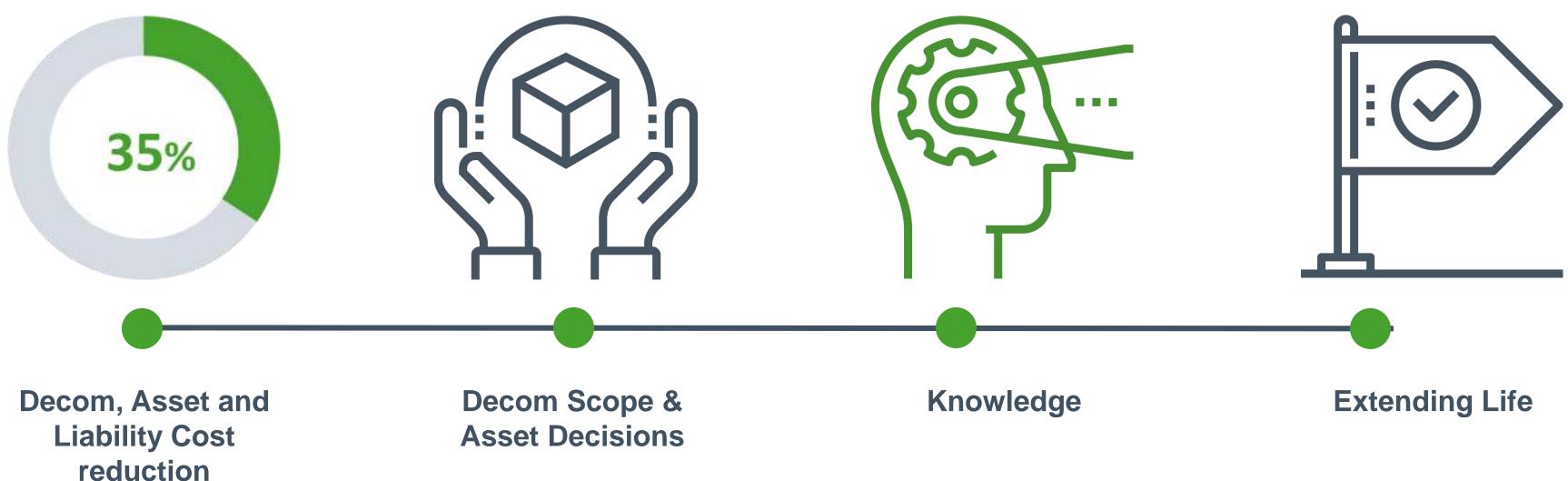
- Increased data bandwidth could enable other technologies
- Low risk field trial
- Strong industry interest
- Local organisation retention of local focus for technology development

Design



Acoustic data transmission through pipe

Decommissioning



Technology Projects linked to industry demands



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Decommissioning Initial Focus Area

Knowledge Exchange	Environmental	Alternative Power
 Best practice Standardisation Learning from each other Culture Change Competency 	 Re-use of equipment and materials Reduce impacts Marine science 	 Facilities running costs Wave Solar Lower cost options

Long Term Liability	Pre-Removal Activities	Subsea I
 Monitoring Inspection Data acquisition Sensors UAV / ROV 	 Topsides preparation NORM / LSA management Optimising PoB / Post CoP OPEX 	 Burial te Mattress Residual Underway





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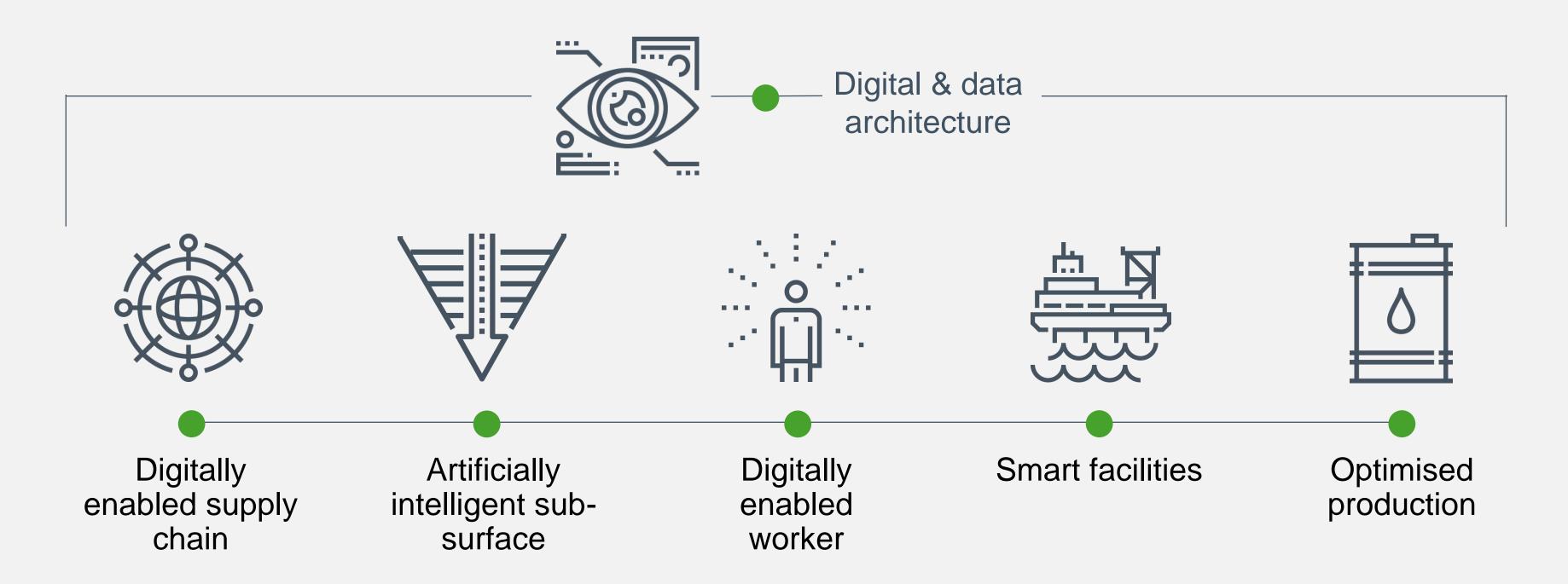
Innovative Lifting Solutions

- Dropped object protection
- Integrity / HSE of lifted items
- Alternative solutions for structures removal and transportation

Infrastructure

echniques ss removal al liability water cutting

Digital Transformation



Using digital technology to drive operating performance



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Digital Current Focus Areas

Current Activities:



Landscaping

- TLB evaluating Industry needs
- 2 key projects identified
- Progressing scoping



Accessing Capability

- Understanding University & Industry offering
- Understanding NS Gaps
- Understanding other industry parallels

Current Work:

- 1. Marine Logistics project
- 2. Exploration machine learning project
- 3.10 proposals underway

Near Future and Investigate:

- Digital Worker Optimise and automate the way we work
- - monitoring
- Data driven and augmented decision making -
- Production optimisation

Applying Data to Transform the Way We Work





- Smart Facilities - Leverage IIoT to enhance operations and management Remote operations, Digital Twins, 6D Models, Condition based



Accelerating innovation



mentors

back required

Access to facilities and tailored training

Support to develop industry relationships

Support 100 start-ups and SMEs in 10 years







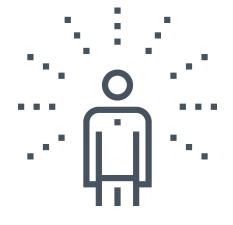
Relationships



Programmes

Start-ups Market entries Ventures

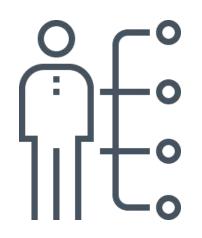
Our programmes



Start-ups TechX Pioneers

Mentoring and support for entrepreneurs to develop business, validate products, acquire customers and attract funding

2 programmes each year **10 companies per programme**



Market entry **TechX** Associates

SME with a unique and near market ready product, preferably from a different industry, needing operational testing, benefit validation and scaling

> **Applications anytime** Ongoing programme

Accelerating the future today





New ventures TechX Ventures

Filling technology and supply chain gaps with new companies and products formed through creativity, innovation and determination.

Deep Science Ventures collaboration 6-9 months programme

Strong delivery

The story so far...



of investment approved with 70% funding leverage



members from major operators to SME technology providers

21

live projects to accelerate the adoption of innovative solutions













Positive engagement with the industry

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field trials ongoing to be completed in October 2017



300 +

technologies and projects reviewed for offshore trial or investment



100 +

ideas generated through our 'Call for Ideas' process



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